



# Ongoing evaluation of implementation of the Operational Programme Research, Development and Education

Ministry of Education, Youth and  
Sports

## Evaluation Report of Coordination Mechanisms and Processes Leading to Planning and Realization of Synergies and Complementarities between OP RDE and other Programmes

February 2017  
Final Version



EUROPEAN UNION  
European Structural and Investing Funds  
Operational Programme Research,  
Development and Education



## Executive Summary

The aim of the coordination mechanism is to manage synergies and complementarities and to avoid duplication and to ensure, in accordance with definitions of synergies and complementarities, higher efficiency of proposed interventions in OP RDE and other relevant programmes stated in the Appendix H. of the OP RDE Programme Document.

**The synergies and complementarities coordination mechanism between relevant MA operation programmes and other relevant grant schemes defined in the Appendix H. of the OP RDE Programme Document is designed appropriately. Concerning avoiding duplication and overlap, the correctness of the setting has been proved by the process analysis and the functionality of individual processes and activities was verified with relevant employees of the MA.**




**The management coordination mechanism of individual complementarities and synergies is in accordance with the design of the Unified Methodological Environment and it helps to avoid duplication.**

**The mechanism and its individual processes (preparation of calls, evaluation of applications and selection of projects, supervision and evaluation of synergies and complementarities) are in accordance with the design of Unified Methodological Environment (especially with the Methodological guidelines for monitoring of implementation of ESIF in the Czech Republic in the programme period 2014-2020 and Methodological guidelines for management of calls, evaluation and selection of projects in the programme period 2014-2020) and with the Operational Manual OP RDE. The functionality of coordination mechanism of complementarities was also verified through a case study concerning complementarities in “Education and Lifelong Learning”.**

**Coordination of individual synergies and complementarities is the most common in the case of programs where MA signed a memorandum of co-operation and a Partnership Agreement – OP EIS, IROP, OP E and OP PGP.** Within these programmes, the rate of participation of MA representatives in individual platforms is the highest (PPC, MC, individual WG, etc.). The participation of other representatives from OP or national authorities as well as co-operation with section III of MEYS (Research and Development) and section II (Education) has a positive effect.

Discussions of synergies and complementarities does not take place separately on individual platforms but they are always part of a more universal discussion spanning several platforms at once and dealing with revisions and amendments of discussed calls. These discussions also reflect the interconnectedness of individual platforms:

- Work group;
- Supreme programme planning committee;
- Programme planning committee;
- Internal work group for call preparation;
- Internal reviewing committee;
- Monitoring board;
- Meeting of the management.



**All relevant activities are covered in the mechanism and its individual processes.** Cooperation, especially in preparation of the calls, is ensured sufficiently. The process of call preparation is seen as a key to the success of the whole project as it also influences directly or indirectly other processes.

Even though there is a possibility of employing external evaluators from other relevant programmes, it has not been put in use yet with one of the reasons being the rather loose nature of complementarities in already announced calls. This possibility is discussed more in the context of subsequent synergies.



**The actual functionality of the synergies and complementarities coordination mechanism for enhancing the effects on society in OP RDE (and other OP) interventions is limited in the case of synergies.**

**The actual functionality of the synergies and complementarities coordination mechanism is limited.**

The causes (barriers and risks) were identified in the process analysis:

- Limited options in coordination of complementarities and synergies in calls, especially in the case of combining investment and non-investment activities (due to this fact it might not be possible to implement subsequent or additional project).
- Subjectivity in evaluation of synergies and complementarities in call preparation.
- Real functionality of synergies in real environment was not proven yet (the announcement of the first synergic calls in February 2017).



**Already announced calls have not covered all complementarities defined at the programme level.**

Complementarities have been found in 60 % of calls. Already announced calls in PA1 primarily declare internal complementarity within OP RDE in accordance with MEYS programme of “Great Infrastructure”, H2020 and the national programme Information – the Basis for Research. Synergies with OP EIC are only declared in PA1 IP1 SO2.

Calls in PA2 declare complementarities within OP RDE with the exception of the 02\_16\_014 call (SO 2.5; OP EIC and OP PGP). Majority of complementarities declared at the programme level have not yet been achieved. Complementarities are most common in PA3. These are mainly complementary calls with IROP, OP PGP and OP E. Links on a programme level with OP EIC, RDP, OP PS CR-SR, OP PS CR-SR and ERASMUS+ were not declared in announced calls yet.

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